



Curriculum vitae Europass



Personal Information

Surname / First name **Bărbulescu Iordan-Gheorghe**
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Nationality Romanian
Date of Birth 20th of January 1952
Gender Male

Desired employment

Professional Experience

Period 2006 onwards
Occupation or position held University Professor, PhD, Head of the Department for International Relations and European Integration
Main activities and responsibilities

- Institutional Management
- Teaching courses and seminars: "Uniunea Europeana: institutii" (*The European Union: institutions*); "Uniunea Europeana: PESC si PESA" (*The European Union: CFSP and ESDP*); "Uniunea Europeana: aprofundare si extindere" (*The European Union: deepening and enlargement*); "Uniunea Europeana: Politicile comunitare si politicile Uniunii" (*The European Union: Policies*); "Relatiile internationale ale Romaniei" (*Romania's International Relations*)
- Coordination and partaking in research, consultancy and training programs regarding European studies
- Accredited to supervise Ph.D. dissertations since 2010

Name and address of employer National School of Political Studies and Public Administration – SNSPA, 6 Povernei Street, Sector 1, Bucharest, Romania
Type of activity or activity sector Higher education and research
Period 2003 -July 2005
Occupation or position held Executive Director

Main activities and responsibilities	<ul style="list-style-type: none"> • Institutional Management • Consultancy in the field of community projects
Name and address of employer	Occidental Consulting and Occidental Consulting-Project Development, 4 Dr. Staicovici Street, Sector 5, Bucharest, Romania
Type of activity or activity sector	Management/ consultancy
Period	2003-2005
Occupation or position held	Lecturer, PhD, Department for International Relations and European Integration; Faculty of Political Sciences
Main activities and responsibilities	<ul style="list-style-type: none"> • Teaching courses and seminars: “Uniunea Europeana: institutii” (<i>The European Union: institutions</i>); “Uniunea Europeana: PESC si PESA” (<i>The European Union: CFSP and ESDP</i>); “Uniunea Europeana: aprofundare si extindere” (<i>The European Union: deepening and enlargement</i>); “Uniunea Europeana: Politicile comunitare si politicile Uniunii” (<i>The European Union: Policies of the European Communities and of the European Union</i>); “Relatiile internationale ale Romaniei” (<i>Romania’s International Relations</i>) • Research • Author • Coordination and partaking in research, consultancy and training programs regarding European studies
Name and address of employer	National School of Political Studies and Public Administration – SNSPA, 6 Povernei Street , Sector 1, Bucharest, Romania
Type of activity or activity sector	Higher education and research
Period	1997-2003
Occupation or position held	Diplomat MAE (Ministry of Foreign Affairs)/ Deputy Head European Union Department
Main activities and responsibilities	<ul style="list-style-type: none"> • Deputy Head of the America Department, Head of the Latin America Department • Adviser on European Integration for Embassies • Minister Counsellor
Name and address of employer	Ministry of Foreign Affairs, 31 Aleea Alexandru, Sector 1, Bucharest, Romania
Type of activity or activity sector	Diplomacy
Period	1997 – 1999
Occupation or position held	Associate Professor
Main activities and responsibilities	<ul style="list-style-type: none"> • Teaching courses and seminars: “Uniunea Europeana: institutii si politici” (<i>European Union: Institutions and Politics</i>) • Research
Name and address of employer	National School of Political and Administrative Studies - SNSPA, 6 Povernei Street, Sector 1, Bucharest, Romania.
Type of activity or activity sector	Higher education and research
Period	1995-2000
Occupation or position held	Associate Professor
Main activities and responsibilities	<ul style="list-style-type: none"> • Teaching courses and seminars: „La preadhesión de los países de Europa central a la UE, una oportunidad historica” (“The pre-accession of the Central European Countries to the EU. A historical opportunity”) • Research activity

Name and address of employer Universidad Complutense de Madrid/UPV-EHB, Bilbao, Plaza Ramón Y Cajal 3 PAB. 3, 28040 Madrid
Type of activity or activity sector Higher education and research

Education and training

Period 2000
Title of qualification awarded PhD in Political Sciences
Main study areas / professional competences acquired European Integration, The European Communities Policies, The Enlargement of the European Union, The Accession of the Central European States to the European Union
Name and type of organization providing education and training Title offered by the Romanian Education Ministry based on the recognition of the qualification obtained in Spain
Level in national or international classification ISCED 6

Period 1991- 1996
Title of qualification awarded PhD in Political Sciences and Sociology, major in Political Sociology
Main study areas / professional competences acquired European Integration, Policies of the European Communities, The enlargement of the European Union, The accession of the Central European States to the European Union
Name and type of organization providing education and training Universidad Complutense de Madrid, Plaza Ramón Y Cajal 3 PAB. 3, 28040 Madrid, Spain
Level in national or international classification ISCED 6

Period 1994
Title of qualification awarded Bachelor's Degree Diploma in Philosophy and Educational Studies
Name and type of organization providing education and training Title offered by the Spanish Education Ministry based on the recognition of the qualification obtained in Romania
Level in national or international classification ISCED 5

Period 1973 – 1978
Title of qualification awarded Bachelor's Degree Diploma in Philosophy
Main study areas / professional competences acquired Philosophy, Psychology, Sociology
Name and type of organization providing education and training University of Bucharest
Level in national or international classification ISCED 5

Majors and advanced studies in the European integration domain

- Belgium, France, Luxemburg (1996);
- Luxemburg, Switzerland (1997);
- Belgium, France, Greece (1998);
- Denmark (1999);
- Spain (1992-1996, 2000, 2001);
- Romania (2003).

Personal skills and competences

Mother tongue **Romanian**

Foreign languages

Auto evaluation

European level ()*

Spanish

English

French

Comprehension				Speaking				Writing	
Listening		Reading		Taking part of the conversation		Oral speech		Written utterance	
C2	Advanced user	C2	Advanced user	C2	Advanced user	C2	Advanced user	C2	Advanced user
B2	Independent user	B2	Independent user	B2	Independent user	B2	Independent user	B1	Independent user
B2	Independent user	B2	Independent user	B2	Independent user	B2	Independent user	B1	Independent user

()European General Reference Frame for Foreign Languages*

Social skills and competences

Communication skills, teamwork, ability to negotiate, empathy, public speaking.

Organizational skills and competences

Strategic planning; evaluation and self-evaluation ability; team leader; organizational training and development; project management.

Computer skills and competences

Windows, Office, Internet Explorer.

Other skills and competences

Continuous evaluation, constructive criticism.

Driving license

B Category

Honors, awards, orders and medals

- The National Order "Loyal Service" in the rank of "Knight"(2002) for the contribution brought to the advancement of Romanian Foreign Policy;
- CNCSIS 2010 Award for the article "References to God and the Christian Tradition in the Treaty Establishing a Constitution for Europe: An Examination of the Background", *Journal for the Study of Religions and Ideologies*, 8/24/2009 (ISI), co-authored with Gabriel Andreescu.

Additional information

Key Qualifications:

- Consultancy in the field of European Integration;
- Evaluation of Public Policies (European integration domain);
- Publications in the field of European Integration;
- Publications in the field of Public Policy.

Membership in professional structures (agencies, commissions) and

- President of the Romanian Association for International Relations and European Studies (November 2010 - onwards);

- associations:
- International Expert of the Agency for Development of Higher Education and Quality Assurance from Bosnia and Herzegovina (since June 2010);
 - Expert of the Romanian Agency for Quality in Higher Education (ARACIS) - Secretary of the Commission for Political Sciences, Sociology, European Studies and Communication (2007 onwards)
 - Member of European Evaluation Society
 - Member of Evalrom Association (Romanian Evaluation Association)
 - Member of the Joint Council of Experts Romania-Moldova supporting the Republic of Moldova in its efforts to join the EU, 2005-2006;
 - Member of the "Centre for Curricular Development and Gender Studies (FILIA)" (vice-president between 2003-2004).

- Other Activities
- Member of the Scientific Board of the *Public Administration and Social Policy Review*, edited by the Humanities, Political Science and Public Administration Faculty within the Western University "Vasile Goldis" Arad (2010 onwards);
 - Member in the Scientific Board of the *Annals of the University of Oradea*, International Relations and European Studies Series (2008 onwards);
 - Member in the Editorial Board of *The Romanian Review of European Governance Studies*, edited by Babes-Bolyai University –Altiero Spinelli Center (2009 onwards);
 - Member in the Editorial Board of *Eurolimes* journal, edited by the University of Oradea (2007 onwards);
 - Coordinator of the "Public Policies and European Integration" Series of the Polirom Publishing House, Iasi (2007 onwards);
 - Coordinator of the "European Union" Series of the Tritonic Publishing House, Bucharest, (2005 – 2007);
 - Vice-President of the Scientific Committee of the International Conference "Romania on its way to European Integration: welcoming the *acquis communautaire* in the judicial system", Pitești, Romania, 25th-28th of June 2004;
 - Member of the Joint Commission for the Preparation of Negotiations for Romanian EU accession, 2003 –2004;
 - Member of the National Commission for Awarding Scholarships Abroad (2003, 2004).

Acquired experience (including managerial experience) in national/international programs/projects

Name of the project: Inter-university cooperation for development of quality courses and master programs in evaluation of public programmes and policies - EVAL
Beneficiary: SNSPA, project financed through SOP HRD, project ID 28682
Position held in the project: Project manager
Period: November 2011 – October 2013

Name of the project: *Development the curriculum and improvement of the university management in the European studies field*
Beneficiary: Soros Foundations from Romania and Republic of Moldova
Position held in the project: Academic Coordinator
Period: March –December 2011

Name of the project: *Developing the institutional capacity of local authorities (municipalities) and their association (A.CO.R) to support sustainable rural development*
Beneficiary: SC Mercury360 Communications SRL, project financed through OP ACD
Position held in the project: Short term expert (developing and providing the training course *EU Policies*)
Period: February – March 2011

Name of the project: *The creation and implementation of a innovative interdisciplinary doctoral programme regarding the situation of the Roma people*

Beneficiary: SNSPA, project financed through SOP HRD
Position held in the project: Long-term expert
Period: 03rd January 2011 onwards

Name of the project: *Rights and Identities beyond the State: Managing Diversity in the EU*
Beneficiary: SNSPA, Jean Monnet Project no. 176301-LLP-1-2010-RO-AJM-MO, financed by the European Commission
Position held in the project: Module leader
Period: 01st March 2010 – 31st August 2013

Name of the project: Policy and Strategy Study 2010 „*Adapting the legislation, institutions and policies to the functioning of the European Union, after the entry into force of the Treaty of Lisbon*”
Beneficiary: The European Institute of Romania
Position held in the project: Coordinator
Period: May - November 2010

Name of the project: *Training 264 teachers in the field of Education for Democratic Citizenship in the region Muntenia-Sud – FORM*
Beneficiary: SNSPA, project financed through SOP HRD
Position held in the project: Short-term expert
Period: 01st July 2010 – 31st December 2010

Name of the project: *Restructuring the programme for doctoral training and research in the fields of Political Science, Public Administration, sociology and communication sciences - DOCT*
Beneficiary: SNSPA, Doctoral School - project financed through SOP HRD
Position held in the project: Short-term expert

Name of the project: *Quality and Leadership in Romanian Higher Education*
Beneficiary: UEFISCSU, project financed through SOP HRD
Position held in the project: Expert
Period: 2009-2011

Name of the project: *Migration, Gender and Citizenship – an analysis of the situation of Romanian immigrants in Spain*
Beneficiary: SNSPA, Faculty of Political Science, project financed through the National Council of Scientific Research in Higher Education, no. 1471
Position held in the project: Expert
Period: 01st January 2009 – 31st December 2011

Name of the project: *Developing a professional evaluation community*
Beneficiary: Management Authority for Structural Funds, PHARE RO/2005/017-553.05.03
Position held in the project: Expert from SNSPA in the implementation consortium coordinated by Deloitte Consultancy S.R.L.
Period: December 2007 – December 2008

Name of the project: *Guidance and advising for management personnel*
Beneficiary: Management Authority for the Community Framework, PHARE (2006/2007)
Position held in the project: Expert, trainer
Period: 2006 – 2008

Name of the project: *Expertise for the evaluation of higher education institutions and accreditation of study programmes*
Beneficiary: ARACIS, PHARE VET 4 (2007/2008)
Position held in the project: Expert
Period: 2007 – 2008

Name of the project: *Change and continuity in the European Governance*
Beneficiary: SNSPA, Jean Monnet project nr. C06/0034, financed by the European Commission
Position held in the project: Module leader
Period: 2006-2009

Name of the project: *Institutional reconstruction in Romania. Challenges and Tendencies in the context of EU membership*
Beneficiary: SNSPA, Faculty of Political Science
Position held in the project: Expert
Period: 2006

Name of the project: *Gender, political interests and European insertion*
Beneficiary: SNSPA, Faculty of Political Science
Position held in the project: Expert
Period: 2006

Name of the project: *Searching for an Efficient Adaptation of National Legislation to European Standards*
Beneficiary: ACCPP- Republica Moldova, FPECDA- Romania and AIL-Ucraina
Position held in the project: Expert
Period: 2005/2006

Name of the project: *My Europe*
Beneficiary: The European Parliament, The Romanian Chamber of Deputies, The Delegation of the European Commission in Bucharest. Project manager: Mona Musca, Euro-observer, deputat
Position held in the project: Expert
Period: 2005

Name of the project: *Searching for an Efficient Adaptation of National Legislation to European Standards*
Beneficiary: The Project for Civic Education and Academic Development Foundation (Romania), Association for Civic and Political Culture in Moldova (Republic of Moldova), Agency for Legislative Initiatives (Ukraine)
Position held in the project: Expert
Period: June - December 2005

Name of the project: *Government and local administration*
Beneficiary: Bucharest University, Philosophy Faculty. Project financed by the World Bank
Position held in the project: Expert
Period: 1999 – 2002

Name of the project: *El Papel Integrador De Rusia En El Territorio De La Antigua Urss Y La Contribucion De La Ue A La Estabilidad Del Proceso: Le Gestion De Una Nueva Europa*
Beneficiary: UPV/EHB, Spania, SODUPE CORCUERA KEPA, Faculty of Social Sciences, Department for International Relations and Political Science
Position held in the project: Project manager
Period: 1994-1995

Participation in seminars and international conferences:

International seminars and conferences attended, mostly as a speaker:
(selective list)

- 2010, 14th December, „Anniversary Conference of The European Institute of Romania”, organized by the The European Institute of Romania and the Representation of the European Commission in Romania, speaker;

- 2010, June – December, co-organizer of the series of regional conferences „The Lisbon Treaty and Romania’s Role in the Deepening of European Integration”, Bucharest, Oradea, Galati, Craiova, Piatra Neamt, Alba-Iulia, Călărași; the conferences were organized by the Department for European Affairs of the Romanian Government and by DRIIE-SNSPA, together with other regional partners. Two papers presented at these conferences: „The Europe of the Future and the Lisbon Treaty” and „The Lisbon Treaty. New Challenges and for the European Administrative Space”;
- 2010, 11-12 June, *Workshop on Europeanization and Enlargement*, Bucharest, LSEE Research on South Eastern Europe and the Center for European Studies-DRIIE;
- 2010, 21-22 May, Research Symposium *The New Politics of EU Integration: The View from CEE*, Bucharest, Center for European Studies-DRIIE, speaker;
- 2010, 20-21 May, „Regional development and territorial cooperation in Central and Eastern Europe in the context of the CoR White Paper on Multilevel Governance”, International Conference, Oradea, Institute for Euroregional Studies Oradea-Debrecen / “Jean Monnet” European Center of Excellence; Presented paper: „Definition and delimitation of the EU competences within the Treaty of Lisbon: explaining multi-level governance” (coauthors: Bărbulescu, Iordan Gheorghe, Nicolae Toderaș and Oana Andreea Ion)”.
- 2010, 17 March, „Launching of the Studies regarding Strategies and Policies – SPOS 2009”, The European Institute of Romania, moderator;
- 2010, 23-24 February, „The Impact of the Lisbon Treaty on the Decision-making Process in the EU”, Chișinău, Soros Foundation, Moldova, European Initiatives Programme;
- 2009, 28-30 May, „Multi-level governance and Democracy in the European Union”, Babes-Bolyai University, Altero Spinelli Center for the Study of European Governance, Cluj-Napoca.
- 2008, 14 December, „Europa, încotro?”, Babes-Bolyai University, Cluj-Napoca;
- 2008, 27-28 November, „Le Procesus de decision europeen”, Centre Culturel Francais, Alexandru Ioan Cuza University, Iasi;
- 2008, 24-25 November, „A Europe of achievements in a changing world”, European Commission, Bruxelles;
- 2008, 13-14 November, „The Decision-making Process in the EU”, University of Oradea, Oradea;
- 2008, 1-3 October, „Building for the Future: Evolution in Governance, Development and Progress”, European Evaluation Society, Lisbon,;
- 2007, 20 May, „The Institutional System in the EU”, Alexandru Ioan Cuza University, Iasi,;
- 2007, 12 February, „Institutions and Decision-making in the EU”, University of Oradea, Oradea,;
- 2006, 20 April, “Legislative Simplification in Romania, decisive for the EU Integration”, Sinaia.
- 2006, 19 April, “The Decision-making Process in the EU”, Palace of the Parliament, Bucharest;
- 2006, 18 April, “Freedom of Movement in the EU”, Timisoara;
- 2006, 10 April, “UE. From National to Federal”, National Defence College;
- 2006, 13 March, “The EU Enlargement, an opportunity for Romania”, Palace of the Parliament, Bucharest;
- 2004, 12 December, “The Future of the Republic of Moldova in the EU”; The Center for Analysis and Political Studies;
- 2004, 10 December, „The EU and the New Neighbourhood Policy”, The Project for Civic Education and Academic Development Foundation;
- 2004, 8 May, “The place of the European countries within the global security policy. The possible role of the EU”, Association des Etats Généraux des Etudiants de l’Europe, Bucharest;
- 2003, 23 June, „Rumania y la ampliación de la UE”; Universidad de Alicante, Centro de estudios europeos;
- 2002, 28 November, “Rumania ante el reto de la cooperación en Europa del siglo XXI”, Centro De Estudios Europeos, Valladolid, Spain;
- 2002, 17 August, “Rumania y la Unión Europea: oportunidades para las dos partes”; Banco Credit Indosuez, Bilbao, Spain;
- 2002, 1 June, “La preadhesión de los países de Europa central, elemento clave de la unificación europea”, UPV/EHB, Bilbao;
- 2002, 15 May, “La participación de Rumania en las operaciones de mantenimiento de la paz”, Universidad De Salamanca, Spain;

- 2001, 23 July, „Rumania, ante el reto de la adhesión a la UE”, La Maison D’Europe, Alicante, Spain;
- 2001, 22 July, “El papel de Rumania en la nueva arquitectura europea”; Universidad De Alcala De Henares, Spain;
- 2001, 25 April, “Los progresos de Rumania en su camino hacia la UE”, UPV/EHB, Bilbao.
- 2001, 10 February, “Cooperación y colaboración con los países del Este y el futuro de estos en la UE”, Centro De Informacion Europea, La Coruña, Spain;
- 2000, 16 May, “Los países de Europa Central y la UE”, UPV/EHB, Bilbao;
- 2000, 15 May, “Rumania, como futuro miembro de la UE: un país de oportunidades”, Camara De Comercio La Coruña, Spain;
- 1999, 5 June, “La preadhesión de los países de Europa central, elemento clave de la unificación europea. El caso de Rumania”, UPV/EHB, Bilbao;
- 1999, 16-17 March, “The national interest and the security policy of Romania within the XXI century”, Romanian Academy, Bucharest;
- 1997, 20 May, “The EU pre-accession of the Central European states, a key element of the European unification” SNSPA, Bucharest.

Publications

A. Books and Monographies

- 2011, *Regional and Cohesion Policy: insights into role of the Partnership Principle in the New Policy Design*, University of Oradea Publishing House, co-editor with Ioan Horga, Adrian Ivan, Mykolia Palinchack, Istvan Suli-Zakar;
- 2010, Strategy and Policies Study „*The Lisbon Treaty. Impact on Romanian Institutions and Policies*”, The European Institute of Romania, Bucharest, 2011, (study selected through competition; co-authors Iordan Bărbulescu, Alice Iancu, Oana – Andreea Ion and Nicolae Toderaş;
- 2009, “Dicţionar explicativ trilingv al UE” (*Trilingual EU Dictionary*), Polirom Publishing House, 801 pages, ISBN 978-973-46-0845-4;
- 2008, “Procesul decizional în Uniunea Europeană” (*The Decision Making Process in the European Union*), Polirom, Iaşi, 2008;
- 2007, “Uniunea Europeană. Sistemul instituţional” (*The European Union. The Institutional System*), Tritonic, Bucharest, 2007;
- 2006, “Uniunea Europeană. Politicile extinderii” (*The European Union. The Enlargement Policies*), Tritonic, Bucharest, 2006;
- 2006, “Uniunea Europeană. De la naţional spre federal” (*The European Union. From National to Federal*) (2nd edition), Tritonic, Bucharest, 2006;
- 2006, “Uniunea Europeană. De la economic spre politic” (*The European Union. From Economic to Political*) (2nd edition) Tritonic, Bucharest, 2006;
- 2005, “Uniunea Europeană. De la naţional spre federal”, Tritonic, Bucharest, 2005;
- 2005, “Uniunea Europeană. De la economic spre politic”, Tritonic, Bucharest, 2005;
- 2001, “Uniunea Europeană: aprofundare si extindere” (*The European Union: Deepening and Enlargement*), Trei, Bucharest, 2001;
- 1998, “Uniunea Europeană: abordări conceptuale” (*The European Union: Conceptual Approaches*) (editor), ARSIE-SOROS, Bucharest, 1998;
- 1997, “La preadhesión de los países de Europa Central a la U.E., elemento clave de la unificación europea”, UPV/EHB, Bilbao, 1997.

B. Articles

- 2012, Bărbulescu, Iordan Gheorghe; Troncotă, Miruna „*The Ambivalent Role of the EU in the Western Balkans - “Limited Europeanisation” between Formal Promises and Practical Constraints. The Case of Bosnia-Herzegovina*”, Romanian Journal of European Affairs, Vol. 12, No. 1, March, pp. 5-26.
- 2011, “European Citizenship and the Charter of Fundamental Rights of the European Union”, *European Union, between the Constraint of the Borders and Global Competition* – supplement of

- the *Eurolimes* journal, published by the University of Oradea, pp. 13-30;
- 2009 (May), „Uniunea Europeană: Competențe”, *Revista Română de Comunicare și Relații Publice*;
 - 2009, „Noua Vecinătate și Procesul Barcelona”, *Eurolimes – Journal of the Institute for Euroregional Studies*, vol. 7, No.1;
 - 2009, „Decision-Making in the European Union: the role of the European Commission” in *The Romanian Review of European Governance Studies* Vol. 1, no. 1, June, pp. 120 – 131, ISSN 2066 – 4885;
 - 2009, “Animal Stunning, the EU, and the Romanian lobby”, *Romanian Journal of Bioethics*, (ISI);
 - 2009, “References to God and the Christian Tradition in the Treaty Establishing a Constitution for Europe: An Examination of the Background”, *Journal for the Study of Religions and Ideologies*, 8/24 (ISI);
 - 2006, “Avantajele aderării României la UE”, *Le monde diplomatique*, no. 12 (December);
 - 2002, “El nuevo marco legislativo en Rumania y sus ventajas para la integración”, *Europa*, no. 53;
 - 1996, “Sociedad internacional en mutación. Una aproximación a las últimas elecciones en Europa central y oriental”, *Tiempo de Paz*, no. 42;
 - 1995, “Rumania, país de la preadhesión”, *Periodico universitario*, no. 27, 1995.

C. Policy analysis reports and studies

- 2011, Iordan Gheorghe Bărbulescu, Simona Adina Videa, Eugien Perianu, Analysis report on the current Structural Instruments Evaluation System, Contracting Authority: Evaluation Central Unit, Authority for the Coordination of Structural Instruments;
- 2010, Iordan Bărbulescu, Alice Iancu, Oana – Andreea Ion and Nicolae Toderaș, Strategy and Policies Study „*The Lisbon Treaty. Impact on Romanian Institutions and Policies*”, The European Institute of Romania, Bucharest, 2011, (study selected through competition).

D. Proceedings

- 2011, Iordan Bărbulescu, Alice Iancu, Oana Andreea Ion, Nicolae Toderaș, “University Civic Engagement Role: New Environments and Challenges in the Romanian Higher Education System. Theoretical Considerations”, communication for *The 3rd International Conference: Institutional Strategic Quality Management - ISQM2011*, Sibiu, pp. 31-38, ARACIS, Transilvania University from Brașov Publishing House, ISBN 978-973-598-913-2. To be available in EBSCO Publishing;
- 2011, Iordan Bărbulescu, Alice Iancu, Oana Andreea Ion, Nicolae Toderaș, “University Civic Engagement: A Case Study”, communication for *The 3rd International Conference: Institutional Strategic Quality Management - ISQM2011*, Sibiu, Transilvania University from Brașov Publishing House, pp. 39-48, ARACIS, ISBN 978-973-598-913-2. To be available in EBSCO Publishing.